For Off	ILLINOIS CHARITABLE ORGANIZATION ANNUAL REPORT	Form AG990-IL Revised 1/24
PMT		
	Charitable Trust Bureau, 115 S. LaSalle St C(Chicago, IL 60603	D <u># 01-029571</u>
		_ Check all items attached:
AMT		- 13
	Make Checks X	
	Beginning 07/01/2022 Payable to Illinois Charity	Reviewed Financial Statements
INIT	Bureau Fund	Copy of Form IFC
	& Ending <u>06/30/2023</u>	\$15 Annual Report Filing Fee
	M0_DAY_YR Date organization was creat	\$100 Late Report Filing Fee
	ontributions to the organization tax deductible? X Yes No	MO DAY YR
Lega	I Name: LADDER UP YEAR-END YEAR-END (F/K/A CITY-WIDE TAX ASSISTANCE PROGRAM) AMOUNTS	
		A) \$ 4,661,807.
	Address:350 N. ORLEANS ST., C2-100A) ASSETSy, State:CHICAGO, ILB) LIABILITIES	B) \$ 120,751.
	p Code: 60654 C) NET ASSETS	C) \$ 4,541,056.
1.	SUMMARY OF ALL REVENUE ITEMS DURING THE YEAR: PERCENTAGE	AMOUNT
. .	D) PUBLIC SUPPORT, CONTRIBUTIONS AND PROGRAM SERVICE REV. (GROSS AMTS.) 28.665%	
	E) GOVERNMENT GRANTS AND MEMBERSHIP DUES 62.646 %	
	F) OTHER REVENUES 8.689%	
	G) TOTAL REVENUES, INCOME AND CONTRIBUTIONS RECEIVED (ADD D, E, & F) 100 %	G)\$ 2,870,525.
I II.	SUMMARY OF ALL EXPENDITURES DURING THE YEAR:	
	H) OPERATING CHARITABLE PROGRAM EXPENSE 79.558 %	н)\$ 1,880,700.
	I) EDUCATION PROGRAM SERVICE EXPENSE %	1) \$
		<u> </u>
	J) TOTAL CHARITABLE PROGRAM SERVICE EXPENSE (ADD H & I) 79.558 %	J) \$ 1,880,700.
	J1) JOINT COSTS ALLOCATED TO PROGRAM SERVICES (INCLUDED IN J) \$	
	K) GRANTS TO OTHER CHARITABLE ORGANIZATIONS %	К) \$
	L) TOTAL CHARITABLE PROGRAM SERVICE EXPENDITURE (ADD J & K) 79.558 %	L) \$ 1,880,700.
	M) MANAGEMENT AND GENERAL EXPENSE 11.848%	M)\$ 280,088.
	N) FUNDRAISING EXPENSE 8.594 %	N)\$ 203,148.
	0) TOTAL EXPENDITURES THIS PERIOD (ADD L, M & N) 100 %	0) \$ 2,363,936.
111.	SUMMARY OF ALL PAID FUNDRAISER & CONSULTANT ACTIVITIES:	
	(Attach Attorney General Report of Individual Fundraising Campaign (Form IFC). One for each PFR.)	
	PROFESSIONAL FUNDRAISERS;	P) \$ 0.
	P) TOTAL AMOUNT RAISED BY PAID PROFESSIONAL FUNDRAISERS 100 %	
	Q) TOTAL FUNDRAISERS FEES AND EXPENSES %	Q) \$
1	Q) TOTAL FUNDRAISERS FEES AND EXPENSES %	
1	R) NET RECEIVED BY THE CHARITY (P MINUS Q=R) %	R) \$
1		
1	PROFESSIONAL FUNDRAISING CONSULTANTS: S) TOTAL AMOUNT PAID TO PROFESSIONAL FUNDRAISING CONSULTANTS	S) \$ 0.
IV.	COMPENSATION TO THE (3) HIGHEST PAID PERSONS DURING THE YEAR:	
	T) NAME, TITLE: PHYLLIS CAVALLONE, EXECUTIVE DIRECTOR	T) \$ 185,000.
1	U) NAME, TITLE: KATRINA MCDERMOTT, DIRECTOR OF FINANCE	U) \$ 112,875.
1	V) NAME, TITLE: ANETA PIETRASZEK, DIRECTOR OF DEVELOPMENT	V) \$ 98,584.
v.	CHARITABLE PROGRAM DESCRIPTION: CHARITABLE PROGRAM (3 HIGHEST BY \$ EXPENDED) CODE CATEGORIES	List on back side of instructions
	CODE CATEGORIES	CODE
2-20-2	W) DESCRIPTION: SERVICES FOR THE POOR	W)# 126
298091 02-20-24	X) DESCRIPTION:	X) #
2980	Y) DESCRIPTION:	Y) #

IF	THE ANSWER TO ANY OF THE FOLLOWING QUESTIONS IS YES, ATTACH A DETAILED EXPLANATION:		YES NO
1.	WAS THE ORGANIZATION THE SUBJECT OF ANY COURT ACTION, FINE, PENALTY OR JUDGMENT?	1.	x
2.	HAS THE ORGANIZATION OR A CURRENT DIRECTOR, TRUSTEE, OFFICER OR EMPLOYEE THEREOF, EVER BEEN CONVICTED BY ANY COURT OF ANY MISDEMEANOR INVOLVING THE MISUSE OR MISAPPROPRIATION OF FUNDS OR ANY FELONY?	2,	X
3.	DID THE ORGANIZATION MAKE A GRANT AWARD OR CONTRIBUTION TO ANY ORGANIZATION IN WHICH ANY OF ITS OFFICERS, DIRECTORS OR TRUSTEES OWNS AN INTEREST; OR WAS IT A PART TO ANY TRANSACTION IN WHICH ANY OF ITS OFFICERS, DIRECTORS OR TRUSTEES HAS A MATERIAL FINANCIAL INTEREST; OR DID ANY OFFICER, DIRECTOR OR TRUSTEE RECEIVE ANYTHING OF VALUE NOT REPORTED AS COMPENSATION?	3.	X
4.	HAS THE ORGANIZATION INVESTED IN ANY CORPORATE STOCK IN WHICH ANY OFFICER, DIRECTOR OR TRUSTEE OWNS MORE THAN 10% OF THE OUTSTANDING SHARES?	4.	x
5.	IS ANY PROPERTY OF THE ORGANIZATION HELD IN THE NAME OF OR COMMINGLED WITH THE PROPERTY OF ANY OTHER PERSON OR ORGANIZATION?	5.	X
6.	DID THE ORGANIZATION USE THE SERVICES OF A PROFESSIONAL FUNDRAISER? (ATTACH FORM IFC)	6.	X
	DID THE ORGANIZATION ALLOCATE THE COST OF ANY SOLICITATION, MAILING, ADVERTISEMENT OR LITERATURE COSTS BETWEEN PROGRAM SERVICE AND FUNDRAISING EXPENSES? IF "YES", ENTER	7.	x
	(I) THE AGGREGATE AMOUNT OF THESE JOINT COSTS \$; (II) THE AMOUNT ALLOCATED TO PROGRAM SERVICES \$; (III) THE AMOUNT ALLOCATED TO MANAGEMENT AND GENERAL \$; (IV) THE AMOUNT ALLOCATED TO FUNDRAISING \$;		
8.	DID THE ORGANIZATION EXPEND ITS RESTRICTED FUNDS FOR PURPOSES OTHER THAN RESTRICTED PURPOSES?	8.	X
9.	HAS THE ORGANIZATION EVER BEEN REFUSED REGISTRATION OR HAD ITS REGISTRATION OR TAX EXEMPTION SUSPENDED OR REVOKED BY ANY GOVERNMENTAL AGENCY?	9.	X
10.	. WAS THERE OR DO YOU HAVE ANY KNOWLEDGE OF ANY KICKBACK, BRIBE, OR ANY THEFT, DEFALCATION, MISAPPROPRIATION, COMMINGLING OR MISUSE OF ORGANIZATIONAL FUNDS?	10.	X
11.	LIST THE NAME AND ADDRESS OF THE FINANCIAL INSTITUTIONS WHERE THE ORGANIZATION MAINTAINS ITS THREE LARGEST ACCOUNTS: JP MORGAN CHASE, P.O. BOX 6076, NEWARK, DE 19714		
12	. NAME AND TELEPHONE NUMBER OF CONTACT PERSON: KATRINA MCDERMOTT - 312-466-0771		

• ALL ATTACHMENTS MUST ACCOMPANY THIS REPORT - SEE INSTRUCTIONS •

ι,

UNDER PENALTY OF PERJURY, I (WE) THE UNDERSIGNED DECLARE AND CERTIFY THAT I (WE) HAVE EXAMINED THIS ANNUAL REPORT AND THE ATTACHED DOCUMENTS, INCLUDING ALL THE SCHEDULES AND STATEMENTS, AND THE FACTS THEREIN STATED ARE TRUE AND COMPLETE AND FILED WITH THE ILLINOIS ATTORNEY GENERAL FOR THE PURPOSE OF HAVING THE PEOPLE OF THE STATE OF ILLINOIS RELY THEREUPON. I HEREBY FURTHER AUTHORIZE AND AGREE TO SUBMIT MYSELF AND THE REGISTRANT HEREBY TO THE JURISDICTION OF THE STATE OF ILLINOIS.

BE SURE TO INCLUDE ALL FEES DUE:	ROBERT M. BURKE	placable &	5-6-24
1.) REPORTS ARE DUE WITHIN SIX MONTHS OF YOUR FISCAL YEAR END.	PRESIDENT or TRUSTEE (PRINT NAME)	SIGNATURE	DATE
 FOR FEES DUE SEE INSTRUCTIONS. REPORTS THAT ARE LATE OR INCOMPLETE ARE SUBJECT TO A 	JOHN CHANDLER TREASURER OF TRUSTEE (PRINT NAME)	SIGNATURE S	
\$100.00 PENALTY. 298101 02-20-24	HEATHER BONIFAS, CPA PREPARER (PRINT NAME)	<u>Heather Bonifas</u> SIGNATURE	April 29, 2024 DATE

			***Public Disclosure Copy**	*					
EXTENDED TO MAY 15, 2024 Return of Organization Exempt From Income Tax									
	•	00	Return of Organization Exempt From	n Income Tax	OMB No. 1545-0047				
For	m 9	90	Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)	2022				
			Do not enter social security numbers on this form as it may		Open to Public				
Dep Inter	artment o rnal Reve	of the Treasury nue Service	Go to www.irs.gov/Form990 for instructions and the late		Inspection				
<u>A</u>	For the	e 2022 calend	ar year, or tax year beginning $ { m JUL}1,2022$ and ending	<u>JUN 30, 2023</u>					
В	Check if applicabl	lo:	forganization	D Employer identificati	on number				
	Addre	LADD	ER UP						
	chang	ge (F'∕K	/A CITY-WIDE TAX ASSISTANCE PROGRAM)						
	chang Initial	e Doing b	usiness as	36-4070692					
	return Final			uite E Telephone number	71				
	return. termir)	N. ORLEANS ST. C2-1		2,936,010.				
	ated Amen		own, state or province, country, and ZIP or foreign postal code ${ m AGO}$, ${ m IL}$ 60654	G Gross receipts \$					
	return Applic		nd address of principal officer: PHYLLIS CAVALLONE	H(a) Is this a group return for subordinates?					
	tion pendii		AS C ABOVE	H(b) Are all subordinates includ					
1	Тах-ех	empt status:		527 If "No," attach a list					
	Websi		GOLADDERUP.ORG	H(c) Group exemption n					
_				Year of formation: 1996 M St					
	art I	Summary		- I	0				
	1	Briefly describ	e the organization's mission or most significant activities: THE ORGA	NIZATION OFFERS	FREE TAX				
DCe			TION, FINANCIAL AID AND FINANCIAL EDUC						
rna	2	Check this bo	x if the organization discontinued its operations or disposed of m	nore than 25% of its net assets					
ove	3	Number of vot	ting members of the governing body (Part VI, line 1a)		5				
Ū	2 4		er of independent voting members of the governing body (Part VI, line 1b)						
Activities & Governance	5 5		of individuals employed in calendar year 2022 (Part V, line 2a)		18				
iti	6		of volunteers (estimate if necessary)		600				
Act	7a				0.				
	b	Net unrelated	business taxable income from Form 990-T, Part I, line 11	Prior Year	0. Current Year				
		Oantributions	and events (Deut) (III, line th)	2,764,640.	2,621,118.				
an	8		and grants (Part VIII, line 1h) ce revenue (Part VIII, line 2q)	0.	0.				
Revenue	10	U	ce revenue (Part VIII, line 2g) come (Part VIII, column (A), lines 3, 4, and 7d)	67,909.	71,246.				
Be	11		e (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	75,974.	178,161.				
			- add lines 8 through 11 (must equal Part VIII, column (A), line 12)	2,908,523.	2,870,525.				
			nilar amounts paid (Part IX, column (A), lines 1-3)	0.	0.				
			to or for members (Part IX, column (A), line 4)	0.	0.				
c,	40		compensation, employee benefits (Part IX, column (A), lines 5-10)	1,535,389.	1,602,048.				
Expenses	16a		undraising fees (Part IX, column (A), line 11e)	0.	0.				
Del	b b		ing expenses (Part IX, column (D), line 25) 203,148.						
ш	^ì 17	Other expense	es (Part IX, column (A), lines 11a-11d, 11f-24e)	882,554.	761,888.				
	18	Total expense	s. Add lines 13-17 (must equal Part IX, column (A), line 25)	2,417,943.	2,363,936.				
		Revenue less	expenses. Subtract line 18 from line 12	490,580.	506,589.				
Net Assets or	CER			Beginning of Current Year	End of Year				
sset	20	Total assets (F		3,814,683.	4,661,807.				
etA	21		(Part X, line 26)	123,251.	120,751.				
	art II	Net assets or Signature	fund balances. Subtract line 21 from line 20	3,691,432.	4,541,056.				
			I declare that I have examined this return, including accompanying schedules and sta	tements and to the heat of my key	wledge and heliof it is				
			Declaration of preparer (other than officer) is based on all information of which prep		אייטעש מווע אלוולו, וג וא				
uut	,								
Sig	ın	Signature of of	ficer	Date					

Here	ROBERT I	м.	BURKE,	PRESI	DENT	C							
	Type or print na	ame a	nd title										
	Print/Type prep	barer's	name			Preparer's sign	ature		Date		Check	PTIN	
Paid	HEATHER	BC	NIFAS,	CPA		HEATHER	BONIFAS,	CPA	04/24	/24	ir self-employed	P0171165	57
Preparer	Firm's name	SI	KICH L	LP						Firm's	EIN 36-	3168081	
Use Only	Firm's address	14	15 W. 1	DIEHL	RD.	SUITE 4	00						
	NAPERVILLE, IL 60563-2349							Phone	e no. (630)566-840	0		
May the IF	RS discuss this	s retu	rn with the pr	eparer show	wn abo	ve? See instruc	ctions					X Yes	No

232001 12-13-22 LHA For Paperwork Reduction Act Notice, see the separate instructions.

Form **990** (2022)

Part III Statement of Program Service Accomplishments Citcket Schedule Controls are signified in this Part III Part III State of the against in this Part III Part IIII State of the against in this Part IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII	Form	LADDER UP (F/K/A CITY-WIDE TAX ASSISTANCE PROGRAM) 36-4070692 Page 2
Berely deaches the argumatation measor. THE ORGANIZATION NELPS LOW INCOME FAMILIES AND INDIVIDUALS ACCESS THE FINANCIAL RESOURCES THEY NEED TO CLINB UP THE ECONOMIC LADDER. THE ORGANIZATION OFFERS FREE TAX PREPARATION, FINANCIAL AID AND FINANCIAL EDUCATION SERVICES. 2 Doth enganation underlab eng significant program services during the year which were not listed on the proform 500 or 500-227 H 'Yes,' describe these new services on Schedule O. 3 Dot the argumatation underlab engan services during the year which were not listed on the proform 500 or 500-227 H 'Yes,' describe these thanges on Schedule O. 4 Docact the organization's program services and subject that any program services, as measured by expenses. Socion 501(c)(2) and 501(c)(4) organizations are realized to reach of 18 three largest program services, as measured by expenses. Socion 501(c)(2) and 501(c)(4) organizations are realized to reach of 18 three largest program services, as measured by expenses. Socion 501(c)(2) and 501(c)(4) organizations are realized to reach of 18 three largest program services, as measured by expenses. Socion 501(c)(2) and 501(c)(4) organizations are realized to reach of any these largest program services, as measured by expenses. Socion 501(c)(2) and 501(c)(4) organizations are realized to reach of 18 three largest program services, as measured by expenses. Socion 501(c)(2) and 501(c)(4) organizations are completered any the search of 18 three largest program services. TAX ASSISTANCE PROGRAM: LADDER UP OPERATES ONE OF THE LARGEST AND OLDEST STATE-WIDE VOLUNTEER INCOME TAX ASSISTANCE PROGRAMS OF ITS KIND, OFFER NULTIPLE TYPES OF SERVICES AS WELL AS MULTIPLE SAPERY PROTOCOLS TO ENSURE THE SARATIVE TO PROVIDES FARLE, HIGH QUALITY PROFERS SILLIND AND AN AIDTERNATIVE TO PARILITES WITH PREE, HIGH QUALITY PROFERSIONAL AREPETS (A	Pa	rt III Statement of Program Service Accomplishments
THÉ ORGANIZÂNTION HELPS LOW-INCOME FAMILIES AND INDIVIDUALS ACCESS THE FINANCIAL RESOURCES THEY MEED TO CLINB UP THE ECONOMIC LADDER. THE ORGANIZÂNTION OPFERS FREE TAX PREPARATION, FINANCIAL AID AND FINANCIAL EDUCATION SERVICES. 2 Did the organization undetake any significant program services during the year which were not listed on the prior form 900 e900 E27 Image: Constraint on undetake any significant program services during the year which were not listed on the prior form 900 e900 E27 3 Did the organization service accompliatments for each of its three largest program services, as measured by expenses. Section 501(20) and 501(40) equilations to enders. Image: Constraint on the prior of the constraint of grants and alcolations to othera, be total expenses. 4 Onte in [Researce] 1, 602, 556. there grants and alcolations to othera. Image: Constraint on the prior of the constraint of grants and alcolations to othera. 4 Onte in [Researce] 1, 602, 556. there grants and alcolations to othera. Image: Constraint on the prior of the constraint on all othera. 1 Intermed Tax ASSISTANCE PROGRAMS: OF ITS KIND, OFFERING BOTH IN-PERSON AND DIGITAL SERVICES TO OVER 13,000 INDIVIDUALS ACROSS LLLINDIS. LLADDER UP PROVIDES FAMILIES INTH PREE, HIGH QUALITY TAX PERPARATION AND AN ALTERNATIVE TO PAID TAX PREPARENS. LADDER UP OFFERS MULTIPLE TYPES OF TSS CLEMES AND LAS MULTIPLE TYPES OF TSS CLEMES AND UPLOWIDES FREE CLEMES IN THE 2023 TAX SEASON, LADDER UP CLEMES SERVICES OF TSS CLEMES [2024] [1000000000000000000000000000000000000		
2 Dot the organization undertake any significant program services during the year which were not listed on the prior form 980 or 990£27	1	THE ORGANIZATION HELPS LOW-INCOME FAMILIES AND INDIVIDUALS ACCESS THE FINANCIAL RESOURCES THEY NEED TO CLIMB UP THE ECONOMIC LADDER. THE ORGANIZATION OFFERS FREE TAX PREPARATION, FINANCIAL AID AND FINANCIAL
profrom 990 or 990 cf20 □Yes [X] No If "Yes, "Gatobe these new services on Schedule 0. 3. Dot the organization cases conducting, or make significant changes in how it conducts, any program services, as measured by expenses. Section 501(c)(b) and 501(c)(b) orgatizations are required to report the anount of grants and allocations to others, the total expenses, and memory fragment service accompliablements for each of its three largest program services, as measured by expenses. Section 501(c)(b) and 501(c)(b) orgatizations are required to report the annount of grants and allocations to others, the total expenses, and memory fragment service accompliablements for each of its three largest program services, as measured by expenses. Tax A SSISTANCE PROGRAM. 1 (Rote::::::::::::::::::::::::::::::::::::	2	
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<pre>44 [come</pre>	4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
LADDER UP OPERATES ONE OF THE LARGEST AND OLDEST STATE-WIDE VOLUNTEER INCOME TAX ASSISTANCE PROGRAMS OF ITS KIND, OFFERING BOTH IN-PERSON AND DIGITAL SERVICES TO OVER 13,000 INDIVIDUALS ACROSS ILLINOIS. LADDER UP PROVIDES FAMILIES WITH FREE, HIGH-QUALITY TAX PREPARATION AND AN ALTERNATIVE TO PAID TAX PREPARERS. LADDER UP OFFERS MULTIPLE TYPES OF SERVICES AS WELL AS MULTIPLE SAFETY PROTOCOLS TO ENSURE THE SAFETY OF ITS CLIENTS AND VOLUNTEERS. IN THE 2023 TAX SEASON, LADDER UP CLIENTS QUALIFIED FOR AN AVERAGE REFUND OF \$1,941, AND OVER 76% QUALIFIED FOR A FEDERAL TAX REFUND. (************************************	4a	(Code:) (Expenses \$1,602,556. including grants of \$) (Revenue \$)
INCOME TAX ASSISTANCE PROGRAMS OF ITS KIND, OFFERING BOTH IN-PERSON AND DIGITAL SERVICES TO OVER 13,000 INDIVIDUALS ACROSS ILLINOIS. LADDER UP PROVIDES FAMILIES WITH FREE, HIGH-QUALITY TAX PREPARATION AND AN ALTERNATIVE TO PAID TAX PREPARERS. LADDER UP OFFERS MULTIPLE TYPES OF SERVICES AS WELL AS MULTIPLE SAFETY PROTOCOLS TO ENSURE THE SAFETY OF ITS CLIENTS AND VOLUNTEERS. IN THE 2023 TAX SEASON, LADDER UP CLIENTS QUALIFIED FOR AN AVERAGE REFUND OF \$1,941, AND OVER 76% QUALIFIED FOR A FEDERAL TAX REFUND.		
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LOW-INCOME TAX CLINIC: LADDER UP PROVIDES FREE, HIGH QUALITY PROFESSIONAL REPRESSENTATION TO LOW-INCOME TAX PAYERS FACING AN IRS OR IDOR CONTROVERSY. THROUGH ITS OFFICES, LADDER UP OFFERS EDUCATIONAL OUTREACH ON THE EARNED INCOME TAX CREDIT, STIMULUS PAYMENTS, ADVANCE CHILD TAX CREDITS, TAXPAYER RIGHTS, RESPONSIBILITIES AND COLLECTION ALTERNATIVES. THE TAX CLINIC DELIVERS NEARLY HALF A MILLION DOLLARS IN DECREASED LIABILITIES TO OUR CLIENTS EACH YEAR.		
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232002 12-13-22 3	4e	Total program service expenses 1,880,700.
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	Form 990 (2			TAX	ASSISTANCE	PROGRAM)	36-4070692	Page 3
Part IV Checklist of Required Schedules								

1 41	oneckist of nequired ocnedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X X	
2	Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions	2		
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			х
	public office? If "Yes," complete Schedule C, Part I	3		
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	4		х
5	during the tax year? <i>If</i> "Yes," <i>complete Schedule C, Part II</i> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	4		<u></u>
5	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	–		
Ŭ	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
•	the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i>	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		_X_
с	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			37
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			v
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	<u> </u>
	Did the organization report an amount for other liabilities in Part X, line 25? <i>If</i> "Yes," <i>complete Schedule D, Part X</i>	11e		
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If</i> "Yes," <i>complete Schedule D, Part X</i>	11f	х	
102	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		- 23	
120		12a	х	
h	Schedule D, Parts XI and XII	120		
5	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		_X_
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		<u> </u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines		37	
	1c and 8a? If "Yes," complete Schedule G, Part II	18	X	<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			77
~	complete Schedule G, Part III	19		X X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<u> </u>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If</i> "Yes." <i>complete Schedule I, Parts I and II</i>	21		x
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232003 12-13-22

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Form 990 (20				ASSISTANCE	PROGRAM)	36-4070692	Page 4	
Part IV Checklist of Required Schedules (continued)								

14	Continued)	,			
			Yes	No	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on				
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current				
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete	00	х		
24.0	Schedule J Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the	23	л	<u> </u>	
248					
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		x	
h	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		<u> </u>	
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	2-10			
Ŭ	any tax-exempt bonds?	24c			
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d			
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit				
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		x	
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and				
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990 EZ? If "Yes." complete				
	Schedule L, Part I	25b		x	
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current				
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%				
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X	
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,				
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled				
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X	
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,				
	instructions for applicable filing thresholds, conditions, and exceptions):				
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If				
	"Yes," complete Schedule L, Part IV				
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X	
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If				
	"Yes," complete Schedule L, Part IV	28c		X	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation				
	contributions? If "Yes," complete Schedule M	30		X	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X	
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete				
	Schedule N, Part II	32		X	
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations				
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х		
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and				
	Part V, line 1	34		X	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity				
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?				
	If "Yes," complete Schedule R, Part V, line 2	36		X	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			37	
• •	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X	
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?		37		
Pa	Note: All Form 990 filers are required to complete Schedule O rt V Statements Regarding Other IRS Filings and Tax Compliance	38	Х		
ra					
	Check if Schedule O contains a response or note to any line in this Part V		 V	N-	
1.	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	5	Yes	No	
	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 7 .				

b Enter the number of Forms W-2G included	on line 1a. Enter -0- if not applicable	1b				
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming						
(gambling) winnings to prize winners?						

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Form 990 (2022)

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Form	990 (2022) (F/K/A CITY-WIDE TAX ASSISTANCE PROGRAM) 36-4070	692	P	_{age} 5
Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
-			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 18			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		x
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
ou	any contributions that were not tax deductible as charitable contributions?	6a		x
h	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
		6b		
7	Organizations that may receive deductible contributions under section 170(c).	0.0		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	х	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	70 7b	X	<u> </u>
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	- 15		<u> </u>
U	to file Form 8282?	7c		x
Ь		10		
		7e		х
e f	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e 7f		X
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
-	-	79 7h		
-	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	711		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	8		
•	sponsoring organization have excess business holdings at any time during the year?	<u> </u>		
9	Sponsoring organizations maintaining donor advised funds.	00		
	Did the sponsoring organization make any taxable distributions under section 4966?	_9a		<u> </u>
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders 11a			
D	Gross income from other sources. (Do not net amounts due or paid to other sources against			
40-	amounts due or received from them.)	10-		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	40-		
а	Is the organization licensed to issue qualified health plans in more than one state?	<u>13a</u>		
	Note: See the instructions for additional information the organization must report on Schedule O.			
a	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans 13b			
	Enter the amount of reserves on hand			v
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		<u> </u>
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			v
	excess parachute payment(s) during the year?	15		X
	If "Yes," see the instructions and file Form 4720, Schedule N.			37
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities			
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17	_	
	If "Yes," complete Form 6069.		0000	
232005	12-13-22	Form	990	(2022)

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	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management	<u></u>		111
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 5			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b 5			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	on Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		37	
	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			v
	taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
200	exempt status with respect to such arrangements?	16b		
	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed IL			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)	s only)	availal	ole
	for public inspection. Indicate how you made these available. Check all that apply.			
40	Own website Another's website X Upon request Other (explain on Schedule O)	d fi		
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	u tinano	Jai	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records KATRINA MCDERMOTT - 312-466-0771			
20				
20	350 N. ORLEANS ST., C2-100, CHICAGO, IL 60654			

LADDER UI	-									
								NCE PROGRAM)		692 Page 7
Part VII Compensation of Officers, D Employees, and Independen				s, r	ley	CII	ipic	byees, highest Co	mpensated	
Check if Schedule O contains a respo				in t	hia [Dort	vii			
								d Employage		·····
Section A. Officers, Directors, Trustees, Key 1a Complete this table for all persons required to									with or within the organ	aization's tax year
 List all of the organization's current officers Enter -0- in columns (D), (E), and (F) if no compension 	s, directors, tru	istee		•				, ,	•	•
List all of the organization's current key en	nployees, if any	. Se	e th	e ins	struc	ction	s foi	definition of "key empl	oyee."	
• List the organization's five current highest c who received reportable compensation (box 5 of \$100,000 from the organization and any related o	Form W-2, box									
List all of the organization's former officers reportable compensation from the organization at List all of the organization's former directo more than \$10,000 of reportable compensation fr See the instructions for the order in which to list t Check this box if neither the organization neither the organ	nd any related ors or trustees om the organiz the persons ab	orga tha zatio ove.	aniza t rec on ar	ation ceive nd ar	s. ed, ir ny re	n the elate	cap d or	pacity as a former direct ganizations.	or or trustee of the org	,
(A)	(B)			(0				(D)	(E)	(F)
Name and title	Average	(do		Pos		l than c	ne	Reportable	Reportable	Estimated
	hours per	box	, unle	ss per	rson i	s both	n an	compensation	compensation	amount of
	week				recio	i/irus	lee)	from	from related	other
	(list any hours for	director						the organization	organizations (W-2/1099-MISC/	compensation from the
	related	e or d	tee			Highest compensated employee		(W-2/1099-MISC/	1099-NEC)	organization
	organizations	Individual trustee or	Institutional trustee		yee	mpen		1099-NEC)	1000 NEO)	and related
	below	dual t	ution	5	Key employee	est co oyee	er	,		organizations
	line)	Indivi	Instit	Officer	Key e	Highe	Former			
(1) PHYLLIS CAVALLONE	40.00									
EXECUTIVE DIRECTOR	1.00			Х				185,000.	0.	7,344.
(2) HEDI BELKAOUI	40.00									

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COO (THRU 09/16/22)

(4) ROBERT M. BURKE

BOARD CHAIRMAN

SECRETARY

DIRECTOR

DIRECTOR

DIRECTOR

(5) JOHN CHANDLER

(6) MARK SNEIDER

(7) SR. MARY PAUL MCCAUGHEY

(8) MERCEDES WILLIAMS

(3) KATRINA MCDERMOTT

DIRECTOR OF FINANCE & ADMINISTRATION

Form 990 (2022)

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Part VII Section A. Officers, Directors, Trus										5700	552	F	ige o		
(A) Name and title	(B) Average hours per week	(do box	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					(D) Reportable compensation from	(E) Reportable compensatio from related	n	am	(F) timate ount o			
	(list any hours for related organizations below line)	Individual trustee or director	In stitutional trustee	Officer	Key em ployee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	(W-2/1099-MIS 1099-NEC)	SC/ from the					
								105 110							
1b Subtotal c Total from continuation sheets to Part VI d Total (add lines 1b and 1c)	I, Section A							405,449. 0. 405,449.		0.0.		5,6	16. 0. 16.		
 2 Total number of individuals (including but n compensation from the organization) wh	o re		000 of reportable			,,	3		
i												Yes	No		
3 Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s	,	,				,			5		3		х		
4 For any individual listed on line 1a, is the su											4	x			
and related organizations greater than \$1505 Did any person listed on line 1a receive or a											4				
rendered to the organization? If "Yes," corr Section B. Independent Contractors	plete Schedule	e J fo	or si	ıch ı	oers	on .				<u></u>	5		Х		
1 Complete this table for your five highest co	mpensated ind	lepe	ndei	nt co	ontra	actor	rs tl	hat received more than \$	100,000 of comp	bensat	ion fro	m			
the organization. Report compensation for (A)	the calendar ye	ear e	ndir	ng w	ith c	or wi	thir	n the organization's tax y (B)	ear.		(C	<u>,</u>			
Name and business	address	NC	ONE	3				Description of s	ervices	C	omper		n		
2 Total number of independent contractors (ii		nt lin	niter	t to t	thos	e lie	ted	above) who received mo	ore than						
\$100,000 of compensation from the organi	•				(000			
											Form 🤅	290 (2	2022)		

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			LADDER UP							
				ΓY-W	IDE	TAX	ASSISTANCE	PROGRAM)	36-4070	692 Page 9
Pa	rt v	/111								
			Check if Schedule O contains a res	sponse	or note	e to any lii		(B)	(C)	
							(A) Total revenue	Related or exempt function revenue		(D) Revenue excluded from tax under sections 512 - 514
its its	1	а	Federated campaigns	a						
àran oun		b	Membership dues 1	b			_			
s, G			Fundraising events1	c	24	<u>,537.</u>	_			
Gift İlar			Related organizations		<u> </u>	000	_			
ns, Simi			Government grants (contributions)	<u>e ⊥,</u>	798	,277.	-			
Contributions, Gifts, Grants and Other Similar Amounts		f	All other contributions, gifts, grants, and		700	301				
trib. Oth		~	similar amounts not included above 1	r g \$	21	<u>,304.</u> ,480.	-			
Son		-	Noncash contributions included in lines 1a-1f Total. Add lines 1a-1f				2,621,118.			
0						ess Code				
e	2	а								
vic	_	b								
Sei		с								
am eve		d								
Program Service Revenue		е								
Ч			All other program service revenue							
	•		Total. Add lines 2a-2f							
	3		Investment income (including dividends				65,574.			65,574.
	4		other similar amounts) Income from investment of tax-exempt				05,574.			05,574.
	- - 5		Royalties			15				
	Ŭ		(i) R	eal		Personal				
	6	а	Gross rents 6a				-			
			Less: rental expenses 6b				-			
		с	Rental income or (loss) 6c							
		d	Net rental income or (loss)		<u></u>					
	7	а	Gross amount from sales of (i) Sect		(ii)	Other	-			
			assets other than inventory 7a 20,	416.			-			
•		b	Less: cost or other basis	7 / /						
Other Revenue		_	and sales expenses 7b 14,	<u>/44.</u> 672			-			
eve		с С	Gain or (loss) 7c 5,0 Net gain or (loss)	072.			5,672.			5,672.
er R	Q		Gross income from fundraising events (not				5,072.			5,072.
Oth	Ŭ	u	including \$ 24 , 537 . o							
•			contributions reported on line 1c). See							
			Part IV, line 18			,798.				
		b	Less: direct expenses	8b	50	,741.				
			Net income or (loss) from fundraising e				162,057.			162,057.
	9	а	Gross income from gaming activities. S							
			Part IV, line 19							
			Less: direct expenses		1					
	10		Gross sales of inventory, less returns		1	<u></u>				
	10	u	and allowances	10a	3					
		b	Less: cost of goods sold				-			
			Net income or (loss) from sales of inver	····		<u></u>				
"					Busin	ess Code				
Miscellaneous Revenue	11	а	OTHER REVENUE		90	0099	16,104.			16,104.
ane		b								ļ
Seve		С								
Mis			All other revenue				16 104			
	40		Total. Add lines 11a-11d			<u></u>	<u>16,104.</u> 2,870,525.	0.	0.	249,407.
23200	9 12		Total revenue. See instructions				<u>,,,,,,,,,,,,,</u> ,,	. U •		Form 990 (2022)

1 Fees for services (nonemployees): a Management	
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and domestic governments. Save Part IV, Ine 21	íising
2 Grants and other assistance to domestic individuals. See Part IV, line 22 Image: Compensation of a current officers, directors, trustees, and key employees Image: Compensation of current officers, directors, trustees, and key employees Image: Compensation of current officers, directors, trustees, and key employees Image: Compensation of current officers, directors, trustees, and key employees Image: Compensation of current officers, directors, trustees, and key employees Image: Compensation of current officers, directors, trustees, and key employees Image: Compensation of current officers, directors, trustees, and key employees Image: Compensation of current officers, directors, trustees, and key employees Image: Compensation of compensation of compensation of society (key employees) Image: Compensation of the compensation of the compensation of	
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6 Occupancy 61,546. 51,973. 4,699. 4 7 Travel 15,468. 13,871. 722. 8 Payments of travel or entertainment expenses for any federal, state, or local public officials 15,468. 13,871. 722. 9 Conferences, conventions, and meetings 102,719. 93,679. 4,520. 4 9 Depreciation, depletion, and amortization 102,719. 93,679. 4,520. 4 9 Insurance 102,719. 93,679. 1,520. 4 9 Insurance 102,714. 3 1 9 Insurance 18,043. 2,079. 12,714. 3 9 Insurance 18,043. 2,079. 12,714. 3 9 Interset amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.) 18,043. 2,079. 12,	
Travel 15,468. 13,871. 722. Payments of travel or entertainment expenses for any federal, state, or local public officials 1 722. Conferences, conventions, and meetings 1 1 722. Interest 1 1 1 722. Payments to affiliates 1 1 1 1 1 Payments to affiliates 1 1 1 1 1 1 Insurance 1<	1,87
Payments of travel or entertainment expenses for any federal, state, or local public officials Conferences, conventions, and meetings Interest Payments to affiliates Insurance Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.) a FEES AND MISCELLANEOUS b c d e All other expenses it functional expenses. Add lines 1 through 24e 2,363,936. 1,880,700. 280,088.	87
for any federal, state, or local public officials Conferences, conventions, and meetings Interest	57
Conferences, conventions, and meetings	
Interest	
Payments to affiliates 102,719.93,679.4,520.4 Depreciation, depletion, and amortization 102,719.93,679.4,520.4 Insurance 102,719.93,679.4,520.4 Other expenses. Itemize expenses on to covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.) 18,043.2,079.12,714.3 a FEES AND MISCELLANEOUS 18,043.2,079.12,714.3 b	
Pepreciation, depletion, and amortization 102,719.93,679.4,520.4 Insurance 102,719.93,679.4,520.4 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.) 18,043.2,079.12,714.3 a FEES AND MISCELLANEOUS 18,043.2,079.12,714.3 b	
Insurance Other expenses. Itemize expenses on to covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.) 18,043. 2,079. 12,714. 3 a FEES AND MISCELLANEOUS 18,043. 2,079. 12,714. 3 b	1,52
Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.) 18,043. 2,079. 12,714. 3 a FEES AND MISCELLANEOUS 18,043. 2,079. 12,714. 3 b	.,
a FEES AND MISCELLANEOUS 18,043. 2,079. 12,714. 3, b	
c	3,25
Total functional expenses. Add lines 1 through 24e 2,363,936. 1,880,700. 280,088. 203	
Joint costs. Complete this line only if the organization	3,14
reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.	

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232010 12-13-22

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Form 990 (2022)

Form 990 (2022)

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Part X Balance Sheet

		Check if Schedule O contains a response or not	e to any lin	ne in this Part X			
					(A)		(B)
					Beginning of year		End of year
	1	Cash - non-interest-bearing			190,859.	1	301,546.
	2	Savings and temporary cash investments				2	
	3	Pledges and grants receivable, net			680,627.	3	346,711.
	4	Accounts receivable, net				4	
	5	Loans and other receivables from any current or					
		trustee, key employee, creator or founder, subst	antial cont	ributor, or 35%			
		controlled entity or family member of any of thes	se persons			5	
	6	Loans and other receivables from other disqualif	fied person	ns (as defined			
		under section 4958(f)(1)), and persons described				6	
ts	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
A	9	Prepaid expenses and deferred charges		·····	23,080.	9	24,990.
	10a	Land, buildings, and equipment: cost or other		1 456 000			
		basis. Complete Part VI of Schedule D	10a	1,476,888.	001 007		075 070
		Less: accumulated depreciation			291,807.	10c	275,070. 3,695,275.
	11	Investments - publicly traded securities			2,628,310.	11	3,095,275.
	12	Investments - other securities. See Part IV, line 1				12	
	13	Investments - program-related. See Part IV, line				13	
	14	Intangible assets			0.	14	18,215.
	15	Other assets. See Part IV, line 11			3,814,683.	15 16	4,661,807.
	16 17	Total assets. Add lines 1 through 15 (must equa			104,232.	16 17	94,045.
	18	Accounts payable and accrued expenses			101,252.	18	<u> </u>
	19	Grants payable Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete F				21	
	22	Loans and other payables to any current or form					
Liabilities		trustee, key employee, creator or founder, subst					
ilidi		controlled entity or family member of any of thes				22	
Lia	23	Secured mortgages and notes payable to unrela		F	19,019.	23	8,151.
	24	Unsecured notes and loans payable to unrelated	third part	F		24	
	25	Other liabilities (including federal income tax, page					
		parties, and other liabilities not included on lines	5 17-24). Co	omplete Part X			
		of Schedule D			0.	25	18,555.
	26	Total liabilities. Add lines 17 through 25			123,251.	26	120,751.
		Organizations that follow FASB ASC 958, che	ck here	X			
ces		and complete lines 27, 28, 32, and 33.					4 45 6 65 6
Ian	27			······ -	3,661,432.	27	4,476,056.
I Ba	28	Net assets with donor restrictions			30,000.	28	65,000.
nuc		Organizations that do not follow FASB ASC 9	58, check	here			
Ϋ́		and complete lines 29 through 33.					
Net Assets or Fund Balances	29	Capital stock or trust principal, or current funds				29	
sse	30	Paid-in or capital surplus, or land, building, or eq				30	
∋t A	31	Retained earnings, endowment, accumulated inc		·····	3,691,432.	31	1 511 056
ž	32	Total net assets or fund balances			3,814,683.	32	4,541,056. 4,661,807.
	33	Total liabilities and net assets/fund balances			J,014,00J.	33	$\frac{4,001,007}{5000}$

Form 990 (2022)

232011 12-13-22

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Form	990 (2022) (F/K/A CITY-WIDE TAX ASSISTANCE PROGRAM)	36-40	70692	Pag	_{ge} 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	2,870),52	25.
2	Total expenses (must equal Part IX, column (A), line 25)	2	2,363		
3	Revenue less expenses. Subtract line 2 from line 1	3			89.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	3,691		
5	Net unrealized gains (losses) on investments	5	343	3,03	37.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8		-	-2.
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	4,541	.,0!	56.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII		<u></u>		
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		-		
•	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	0.			х
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a	_	<u> </u>
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis		Oh	x	
D	Were the organization's financial statements audited by an independent accountant?		2b	^	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate consolidated basis, or both:	basis,			
	X Separate basis Consolidated basis Both consolidated and separate basis				
	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit			
C	review, or compilation of its financial statements and selection of an independent accountant?		2c	x	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch		20		
20	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the				
34			3a		х
h	Uniform Guidance, 2 C.F.R. Part 200, Subpart F? If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required		3a		
u	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b		
	or addits, explain why on schedule O and describe any steps taken to undergo such addits		ວຍ		

Form **990** (2022)

232012 12-13-22

(Form 9	of the Treasury	Co	Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.								
Name of	the organizati		ER UP						identification number		
Part I	Reason			DE TAX ASSIS					6-4070692		
				(All organizations must c			ee instruction	S.			
1 2 2 3 4 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	A church, co A school des A hospital or	nvention of chu cribed in secti a cooperative search organiza	urches, or associatio ion 170(b)(1)(A)(ii). (hospital service orga	For lines 1 through 12, cl n of churches described Attach Schedule E (Form anization described in se hjunction with a hospital	in section 1990).) Action 170	n 170(b)(1 (b)(1)(A)(ii	i).	(iii). Enter	the hospital's name,		
5	An organizat	on operated fo		lege or university owned	l or operat	ed by a go	vernmental u	nit describe	ed in		
c 🗔			Complete Part II.)		.		(.).				
6 📃 7 X			•	nental unit described in a ntial part of its support fr			. ,	e general i	public described in		
•	-		omplete Part II.)		onna gova			le general j			
8	-			1)(A)(vi). (Complete Par	t II.)						
9	An agricultur	al research org	anization described	in section 170(b)(1)(A)(ix) operate	ed in conju	nction with a	land-grant	college		
	or university	or a non-land-g	rant college of agric	ulture (see instructions).	Enter the I	name, city	, and state of	the college	e or		
	university:										
10	-		•	than 33 1/3% of its supp				-	•		
				t to certain exceptions; a					0		
				(less section 511 tax) fro	m busines	ses acquii	red by the org	anization a	after June 30, 1975.		
44 🗔			mplete Part III.)	volute test for public est	fatu Caa	nontion EC	O(a)(A)				
11 12	-	•	-	vely to test for public sat	•			m out the	purpassa of one or		
	-	•	-	vely for the benefit of, to d in section 509(a)(1) o	-			•			
			-	f supporting organization							
a	_	-	•••	upervised, or controlled				-	aivina		
	••		•	gularly appoint or elect a		Ŭ					
		-	omplete Part IV, Se		, ,				11 5		
b	Type II. As	supporting org	anization supervised	or controlled in connect	ion with it:	s supporte	d organizatio	n(s), by hav	ving		
	control or r	nanagement o	f the supporting orga	anization vested in the sa	ame perso	ns that co	ntrol or manag	ge the supp	ported		
	organizatio	n(s). You mus	t complete Part IV,	Sections A and C.							
с	Type III fu	nctionally inte	grated. A supporting	g organization operated	in connect	ion with, a	and functional	ly integrate	ed with,		
	its support	ed organizatior	n(s) (see instructions)). You must complete I	Part IV, Se	ctions A,	D, and E.				
d		-	• •	orting organization oper				•	.,		
			°	ation generally must sat				an attentiv	veness		
	- ·			nplete Part IV, Sections							
e		-		written determination from nally integrated supporting			турет, турет	i, iype iii			
f Ent											
			about the supporte								
	(i) Name of supp		(ii) EIN	(iii) Type of organization	(iv) Is the orga in your governi	inization listed ng document?	(v) Amount of	monetary	(vi) Amount of other		
	organizatior	ו		(described on lines 1-10 above (see instructions))	Yes	No	support (see in	structions)	support (see instructions)		
									ļ		
_											
Total											

	L	ADDER UP					
Sch	edule A (Form 990) 2022 (F/K/A CIT	Y-WIDE TAX	K ASSISTAN	NCE PROGRA	M) 36-407	0692 Page 2
	rt II Support Schedule for						
	(Complete only if you checke	d the box on line 5	, 7, or 8 of Part I or	r if the organizatior	n failed to qualify u	inder Part III. If the	organization
	fails to qualify under the tests	s listed below, pleas	se complete Part II	I.)			
Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Gifts, grants, contributions, and	((-/		(-,	(1) 1 2 3
	membership fees received. (Do not						
	include any "unusual grants.")	1380613.	2774410.	2549976.	2764640.	2621118.	12090757.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	1380613.	2774410.	2549976.	2764640.	2621118.	12090757.
	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						167,341.
6	Public support. Subtract line 5 from line 4.						11923416.
	ction B. Total Support					<u> </u>	
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Amounts from line 4	1380613.	2774410.	2549976.	2764640.		12090757.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources \dots	44,341.	35,458.	44,265.	61,002.	65,574.	250,640.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)	6,251.	31,153.		75,974.		291,539.
11	Total support. Add lines 7 through 10						12632936.
12	Gross receipts from related activities,	, etc. (see instructio	ons)			12	
13	First 5 years. If the Form 990 is for the	he organization's fir	rst, second, third, f	ourth, or fifth tax y	vear as a section 5	01(c)(3)	
	organization, check this box and sto					<u></u>	
Sec	ction C. Computation of Publ					, , , , , , , , , , , , , , , , , , , 	
14	Public support percentage for 2022 (14	94.38 %
15	Public support percentage from 2021						95.48 %
1 6a	33 1/3% support test - 2022. If the	-					
	stop here. The organization qualifies						
b	33 1/3% support test - 2021. If the						
	and stop here. The organization qua						
17a	10% -facts-and-circumstances test						
	and if the organization meets the fact			-	-	VI how the organiz	zation
	meets the facts-and-circumstances te	-	-	• • • •	-		
b	10% -facts-and-circumstances test						10% or
	more, and if the organization meets the						
-	organization meets the facts-and-circ		•				
18	Private foundation. If the organization	on did not check a	box on line 13, 16a	a, 16b, 17a, or 17b	, check this box a		
						Schedule A	(Form 990) 2022

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Schedule A (Form 990) 2022	(F/K/A CIT	Y-WIDE TA	X ASSISTA	NCE PROGR	AM) 36-40'	70692 Page 3
Part III Support Schedule f	or Organizations	Described in a	Section 509(a)	(2)		
(Complete only if you che	cked the box on line 1	0 of Part I or if the	organization failed	to qualify under P	art II. If the organi	zation fails to
qualify under the tests list	ted below, please com	plete Part II.)				
Section A. Public Support		1	1	1	1	1
Calendar year (or fiscal year beginning ir	i) (a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do r	not					
include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services pe formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpo						
3 Gross receipts from activities that are not an unrelated trade or bus						
iness under section 513						
4 Tax revenues levied for the organization's benefit and either paid t						
or expended on its behalf	.0					
5 The value of services or facilities furnished by a governmental unit						
the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, 3						
3 received from disqualified pers						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line Section B. Total Support	6.)					
Calendar year (or fiscal year beginning ir	i) (a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
9 Amounts from line 6	,	(6) 2013	(0) 2020	(u) 2021		
10a Gross income from interest,						
dividends, payments received or securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income						
(less section 511 taxes) from busine	sses					
acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated busir activities not included on line 10 whether or not the business is regularly carried on	b,					
12 Other income. Do not include ga or loss from the sale of capital assets (Explain in Part VI.)	in					
13 Total support. (Add lines 9, 10c, 11, and						
14 First 5 years. If the Form 990 is	for the organization's	first, second, third,	fourth, or fifth tax	year as a section 5	501(c)(3) organizat	ion,
check this box and stop here .		-				
Section C. Computation of P						
15 Public support percentage for 20			column (f))		15	%
16 Public support percentage from					16	%
Section D. Computation of In						
17 Investment income percentage f						%
18 Investment income percentage f					18	%
19a 33 1/3% support tests - 2022.						
more than 33 1/3%, check this b	and an all a first to see . The	organization qual	ifies as a publicly s	upported organiza	ation	
b 33 1/3% support tests - 2021.	If the organization did	not check a box or	n line 14 or line 19a	a, and line 16 is mo	ore than 33 1/3%,	and
b 33 1/3% support tests - 2021. line 18 is not more than 33 1/3%	If the organization did , check this box and s	not check a box or stop here. The orga	n line 14 or line 19a anization qualifies a	a, and line 16 is mo as a publicly suppo	ore than 33 1/3%, orted organization	and
b 33 1/3% support tests - 2021.	If the organization did , check this box and s	not check a box or stop here. The orga	n line 14 or line 19a anization qualifies a	a, and line 16 is mo as a publicly suppo	ore than 33 1/3%, orted organization structions	and

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Part IV Supporting Organizations

Schedule A (Form 990) 2022

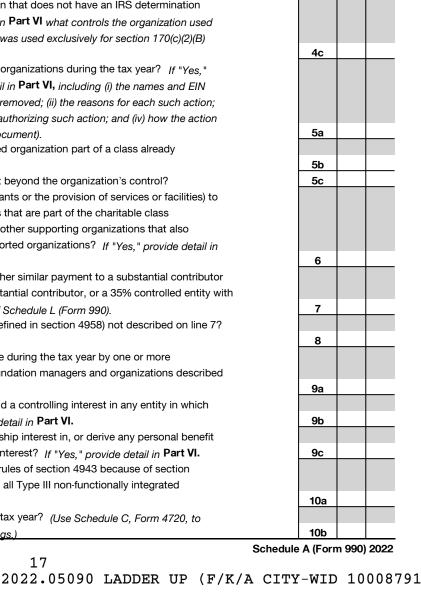
(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? // "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- **5a** Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes." answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to 6 anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes." provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disgualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
- b Did the organization have any excess business holdings in the tax year? (Use Schedule C. Form 4720, to determine whether the organization had excess business holdings.)

17

232024 12-09-22



Yes No

1

2

3a

3b

3c

4a

4b

LADDER UP (F/K/A CITY-WIDE TAX ASSISTANCE PROGRAM) 36-4070692 Page 5 Schedule A (Form 990) 2022 Part IV Supporting Organizations (continued Yes No 11 Has the organization accepted a gift or contribution from any of the following persons? a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization? 11a b A family member of a person described on line 11a above? 11b c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide <u>detail in P</u>art VI 11c Section B. Type I Supporting Organizations Yes No Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or 1 more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No." describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the 1 supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, upervised, or controlled the supporting organization. 2 Section C. Type II Supporting Organizations Yes No Were a majority of the organization's directors or trustees during the tax year also a majority of the directors 1 or trustees of each of the organization's supported organization(s)? If "No." describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed 1 the supported organization(s) Section D. All Type III Supporting Organizations No Yes 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 1 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how 2 the organization maintained a close and continuous working relationship with the supported organization(s). 3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's 3 supported organizations played in this regard. Section E. Type III Functionally Integrated Supporting Organizations 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). The organization satisfied the Activities Test. Complete line 2 below. а b The organization is the parent of each of its supported organizations. Complete line 3 below. The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions) С Yes No 2 Activities Test. Answer lines 2a and 2b below. a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes." then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes,

- how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
 b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in
- **3** Parent of Supported Organizations. **Answer lines 3a and 3b below.**

these activities but for the organization's involvement.

a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If* "Yes" or "No" provide details in **Part VI.**

b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If "Yes," describe in Part VI the role played by the organization in this regard.* 232025 12-09-22

18

3b | | Schedule A (Form 990) 2022

2a

2b

3a

08020429 765826 1000879.0

	LADDER UP			
Sche	edule A (Form 990) 2022 (F/K/A CITY-WIDE TAX AS	SISTA	ANCE PROGRAM) 3	36-4070692 Page 6
Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting	g Orga	nizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying	trust or	n Nov. 20, 1970 (<i>explain in</i>	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations must	complet	e Sections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functional	y integra	ted Type III supporting orga	nization (see

instructions).

Schedule A (Form 990) 2022

(F/K/A CITY-WIDE TAX ASSISTANC	E PROGRAM) 36-4070692 _{Pa}	ge 7
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Sche Par		IDE TAX ASSISTA	NCE PROGRAM	:) 3	6-4070692 Page 7
		(d)(d) oupporting orgu		<u>ea)</u>	Current Year
<u>Secu</u>	on D - Distributions	matauraaaa		1	Current Year
2	Amounts paid to supported organizations to accomplish exer Amounts paid to perform activity that directly furthers exemp			-	
2	organizations, in excess of income from activity	n purposes of supported		2	
3	Administrative expenses paid to accomplish exempt purpose	e of supported organizations		3	
4	Amounts paid to acquire exempt-use assets	es of supported organizations	,	4	
5	Qualified set-aside amounts (prior IRS approval required - pro	ovido dotails in Part VI)		5	
6	Other distributions (<i>describe in</i> Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	ne organization is responsive		-	
-	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2022 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
		(i)	(ii)		(iii)
Secti	on E - Distribution Allocations (see instructions)	Excess Distributions	Underdistribution Pre-2022	S	Distributable Amount for 2022
1	Distributable amount for 2022 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2022 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2022				
a	From 2017				
b	From 2018				
C	From 2019				
d	From 2020				
e	From 2021				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2022 distributable amount				
i	Carryover from 2017 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2022 from Section D,				
	line 7: \$				
a	Applied to underdistributions of prior years				
b	Applied to 2022 distributable amount				
C	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2022, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2022. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2023. Add lines 3j and 4c.				
8	Breakdown of line 7:				
а	Excess from 2018				
b	Excess from 2019				
c	Excess from 2020				
d	Excess from 2021				
е	Excess from 2022				

Schedule A (Form 990) 2022

 Schedule A (Form 990) 2022
 (F/K/A
 CITY-WIDE
 TAX
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 PROGRAM
 36-4070692
 Page 8

 Part VI
 Supplemental Information.
 Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12;
 Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.

SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:

LADDER UP

MISCELLANEOUS

2022 AMOUNT: \$ 16,104.

(See instructions.)

SPECIAL EVENT / FUNDRAISING INCOME

2018 AMOUNT: \$ 6,251.

2019 AMOUNT: \$ 31,153.

2021 AMOUNT: \$ 75,974.

2022 AMOUNT: \$ 162,057.

	HEDULE D		al Financial Statements	OMB No. 1545-0047
(Forr	n 990)		nization answered "Yes" on Form 990, , 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.	2022
	ment of the Treasury	А	ttach to Form 990.	n. Open to Public
	I Revenue Service e of the organization		0 for instructions and the latest information	Employer identification number
Nam			AX ASSISTANCE PROGRAM)	36-4070692
Pa	t I Organiza		d Funds or Other Similar Funds or	
	organizatio	n answered "Yes" on Form 990, Part IV, lin	e 6.	·
			(a) Donor advised funds	(b) Funds and other accounts
1		nd of year		
2		f contributions to (during year)		
3		f grants from (during year)		
4		t end of year		6 un ele
5	-		writing that the assets held in donor advised t	
6			exclusive legal control? dvisors in writing that grant funds can be use	
U	0	6	r donor advisor, or for any other purpose con	5
Pa			ganization answered "Yes" on Form 990, Par	
1	Purpose(s) of cons	servation easements held by the organization	on (check all that apply).	
	Preservation	of land for public use (for example, recrea	tion or education) Preservation of a h	nistorically important land area
	Protection o	f natural habitat	Preservation of a c	certified historic structure
	Preservation	of open space		
2	•		fied conservation contribution in the form of a	
	day of the tax year			Held at the End of the Tax Year
a				
b	•			
с с		vation easements on a certified historic stri vation easements included in (c) acquired a	ucture included in (a)	<u>2c</u>
d				2d
3			eased, extinguished, or terminated by the or	
-	year			
4		where property subject to conservation eas	sement is located	
5	Does the organizat	tion have a written policy regarding the per	iodic monitoring, inspection, handling of	
	violations, and enfo	orcement of the conservation easements it	holds?	Yes No
6	Staff and voluntee	r hours devoted to monitoring, inspecting,	handling of violations, and enforcing conserv	
7	Amount of expens	es incurred in monitoring, inspecting, hanc	lling of violations, and enforcing conservation	easements during the year
-				
8			e satisfy the requirements of section 170(h)(4	
•				
9		•	on easements in its revenue and expense sta note to the organization's financial statements	
		ounting for conservation easements.		s that describes the
Pa	t III Organiza	ations Maintaining Collections of	Art, Historical Treasures, or Othe	r Similar Assets.
	Complete if	the organization answered "Yes" on Form	990, Part IV, line 8.	
1a	If the organization	elected, as permitted under FASB ASC 95	8, not to report in its revenue statement and	balance sheet works
	of art, historical tre	easures, or other similar assets held for put	blic exhibition, education, or research in furthe	erance of public
	service, provide in	Part XIII the text of the footnote to its finar	ncial statements that describes these items.	
b	If the organization	elected, as permitted under FASB ASC 95	8, to report in its revenue statement and bala	ance sheet works of
	art, historical treas	ures, or other similar assets held for public	exhibition, education, or research in furthera	ance of public service,
	-	ng amounts relating to these items:		
_	.,			
2			asures, or other similar assets for financial ga	an, provide
-		unts required to be reported under FASB A		¢
a b				
		eduction Act Notice, see the Instructions	s for Form 990	
	1 09-01-22		5 IOF 1 OF 11 990.	
_0_00			27	

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		CITY-WIDE '						36-40			age 2
Par	t III Organizations Maintaining C	ollections of Ar	t, Hist	orical Tre	asures, o	r Other	Similar	Assets	contir	nued)	
3	Using the organization's acquisition, accessi	on, and other record	s, check	any of the f	ollowing tha	t make sig	gnificant u	ise of its			
	collection items (check all that apply):										
а	Public exhibition	c			hange progr						
b	Scholarly research	e	• 🗌	Other							
с	Preservation for future generations										
4	Provide a description of the organization's co	ollections and explai	n how th	ey further th	ne organizatio	on's exerr	npt purpos	se in Part	XIII.		
5	During the year, did the organization solicit of	or receive donations of	of art, hi	storical treas	sures, or oth	er similar	assets		_		_
	to be sold to raise funds rather than to be ma								Yes		No
Par	t IV Escrow and Custodial Arran		ete if the	e organizatio	n answered	"Yes" on	Form 990	, Part IV, I	ine 9, or		
	reported an amount on Form 990, Pa	rt X, line 21.									
1a	Is the organization an agent, trustee, custod	ian or other intermed	liary for o	contributions	s or other as	sets not i	ncluded		_		_
	on Form 990, Part X?							L	Yes		No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing t	able:							
									Amoun	t	
С	Beginning balance						1c				
d	Additions during the year						1d				
е	Distributions during the year						1e				
f	Ending balance						lf				
2a	Did the organization include an amount on F	orm 990, Part X, line	21, for	escrow or cl	ustodial acco	ount liabili	ty?		Yes		No
	If "Yes," explain the arrangement in Part XIII.	Check here if the ex	planatic	n has been	provided on	Part XIII					
Par	t V Endowment Funds. Complete	if the organization ar	nswered	"Yes" on Fo	rm 990, Par	t IV, line 1	0.				
		(a) Current year	(b) F	Prior year	(c) Two yea	ars back	(d) Three y	ears back	(e) Four	years	back
1a	Beginning of year balance										
b	Contributions										
	Net investment earnings, gains, and losses										
d	Grants or scholarships										
	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
	End of year balance										
2	Provide the estimated percentage of the cur	rent year end balance	e (line 1o	g, column (a)) held as:						
а	Board designated or quasi-endowment		%								
b	Permanent endowment	%									
с		%									
	The percentages on lines 2a, 2b, and 2c sho	uld equal 100%.									
3a	Are there endowment funds not in the posse		ation tha	t are held ar	nd administe	red for the	е				
	organization by:	Ū]	Yes	No
	(i) Unrelated organizations								3a(i)		
	(ii) Related organizations								3a(ii)		
b	If "Yes" on line 3a(ii), are the related organiza								3b		
4	Describe in Part XIII the intended uses of the										•
Par	t VI Land, Buildings, and Equipm										
	Complete if the organization answere	d "Yes" on Form 990), Part IV	/, line 11a. S	ee Form 990), Part X, I	line 10.				
	Description of property	(a) Cost or c basis (investr		• •	or other (other)	1	ccumulate preciation	d	(d) Boo	k valu	e
1a	Land										
	Buildings										
	Leasehold improvements			25	9,587.	1	.25,38	34.	13	4,2	03.
	Equipment				3,611.		07,10				07.
	Other				3,690.		69,33				60.
	. Add lines 1a through 1e. (Column (d) must e		X colun		-	•					70.
-				,, N							

Schedule D (Form 990) 2022

232052 09-01-22

	LADDER UP			
Schedule D		Y-WIDE TAX ASS	ISTANCE PROGRAM)	36-4070692 Page 3
Part VII				
	Complete if the organization answered "Yes			
(a) Descrip	Dtion of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost	or end-of-year market value
. ,	al derivatives			
	held equity interests			
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
<u>(G)</u> (H)				
	(b) must equal Form 000 Part X col. (B) line 12.)			
Part VIII	b) must equal Form 990, Part X, col. (B) line 12.) Investments - Program Related.			
	Complete if the organization answered "Yes	" on Form 990, Part IV, line	11c. See Form 990. Part X. line 13.	
	(a) Description of investment	(b) Book value	(c) Method of valuation: Cost	or end-of-vear market value
(1)				,
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX	Other Assets.			
	Complete if the organization answered "Yes	" on Form 990, Part IV, line	11d. See Form 990, Part X, line 15.	
	(4	a) Description		(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Colu	Imn (b) must equal Form 990, Part X, col. (B) li	ne 15.)		
Part X	Other Liabilities.	an Earm 000 Dart N/ line		no 95
	Complete if the organization answered "Yes (a) Description of liability	S OILFOILL 990, Part IV, INE	110 01 111. See Form 990, Part X, I	(b) Book value
<u>1.</u>				
	deral income taxes PERATING LEASE LIABILIT:	רדכ		18,555.
	TRAITING DEADE DIADIDIT.	קייי		то, 555.
(3)				
(4)				
(5)				
(6) (7)				
(7)				
(8) (9)				
	imp (b) must squal Form 000 Dout V and (D)	(no. 05.)		18,555.
	<i>umn (b) must equal Form 990, Part X, col. (B) li</i> / for uncertain tax positions. In Part XIII, provid		the organization's financial statom	
	ation's liability for uncertain tax positions und			

Schedule D (Form 990) 2022

232053 09-01-22

Sche	dule D (Form 990) 2022 (F/K/A CITY-WIDE TAX ASSIS	TANCE	PROGRAM)	36-	4070692 Page 4
	t XI Reconciliation of Revenue per Audited Financial Stateme			eturn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a		-		
1	Total revenue, gains, and other support per audited financial statements			1	4,397,697.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	343,037.		
b	Donated services and use of facilities	2b	1,153,810.		
с	Recoveries of prior year grants				
d	Other (Describe in Part XIII.)		50,741.		
е	Add lines 2a through 2d			2e	1,547,588.
3	Subtract line 2e from line 1			3	2,850,109.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	. 4a	20,416.		
b	Other (Describe in Part XIII.)	4b			
с				4c	20,416.
				5	2,870,525.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)				
5 Pa	Total revenue. Add lines 3 and 4c. (<i>This must equal Form 990, Part I, line 12.</i>)	ents Wi	th Expenses per l		
5 Pa	Total revenue. Add lines 3 and 4c. (<i>This must equal Form 990, Part I. line 12.</i>) t XII Reconciliation of Expenses per Audited Financial Statem Complete if the organization answered "Yes" on Form 990, Part IV, line 12a	ents Wi	th Expenses per I		n.
5 Pa	TXII Reconciliation of Expenses per Audited Financial Statem Complete if the organization answered "Yes" on Form 990, Part IV, line 12a	ents Wi	th Expenses per I		
	TXII Reconciliation of Expenses per Audited Financial Statem Complete if the organization answered "Yes" on Form 990, Part IV, line 12a	ents Wi	th Expenses per I	Retur	n.
1	T XII Reconciliation of Expenses per Audited Financial Statem Complete if the organization answered "Yes" on Form 990, Part IV, line 12a Total expenses and losses per audited financial statements	ents Wi	th Expenses per I	Returi	n.
1 2	t XII Reconciliation of Expenses per Audited Financial Statem Complete if the organization answered "Yes" on Form 990, Part IV, line 12a Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25:	ents Wi	th Expenses per I	Returi	n.
1 2 a	t XII Reconciliation of Expenses per Audited Financial Statem Complete if the organization answered "Yes" on Form 990, Part IV, line 12a Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities	ents Wi	th Expenses per I	Returi	n.
1 2 a	TXII Reconciliation of Expenses per Audited Financial Statem Complete if the organization answered "Yes" on Form 990, Part IV, line 12a Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments	ents Wi 2a 2b 2c	th Expenses per I	Returi	n.
1 2 a b c	t XII Reconciliation of Expenses per Audited Financial Statem Complete if the organization answered "Yes" on Form 990, Part IV, line 12a Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.)	2a 2b 2c 2d	th Expenses per I 1,153,810. 50,741.	Returi	n. <u>3,548,071.</u> 1,204,551.
1 2 a b c d	t XII Reconciliation of Expenses per Audited Financial Statem Complete if the organization answered "Yes" on Form 990, Part IV, line 12a Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines 2a through 2d	2a 2b 2c 2d	th Expenses per I 1,153,810. 50,741.		n. 3,548,071.
1 2 b c d e	t XII Reconciliation of Expenses per Audited Financial Statem Complete if the organization answered "Yes" on Form 990, Part IV, line 12a Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.)	2a 2b 2c 2d	th Expenses per l	1 2e 3	n. <u>3,548,071.</u> 1,204,551.
1 2 b c d 3	t XII Reconciliation of Expenses per Audited Financial Statem Complete if the organization answered "Yes" on Form 990, Part IV, line 12a Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1	ents Wi 2a 2b 2c 2d	th Expenses per I 1,153,810. 50,741.	1 2e 3	n. <u>3,548,071.</u> 1,204,551.
1 2 b c d 3	t XII Reconciliation of Expenses per Audited Financial Statem Complete if the organization answered "Yes" on Form 990, Part IV, line 12a Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1 Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b	ents Wi 2a 2b 2c 2d	th Expenses per l	1 2e 3	n. <u>3,548,071.</u> 1,204,551.
1 2 d c 3 4 a b	t XII Reconciliation of Expenses per Audited Financial Statem Complete if the organization answered "Yes" on Form 990, Part IV, line 12a Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1 Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b	2a 2b 2c 2d	th Expenses per I 1,153,810. 50,741. 20,416.	1 2e 3	n. <u>3,548,071.</u> <u>1,204,551.</u> <u>2,343,520.</u> 20,416.
1 2 d e 3 4 b c 5	t XII Reconciliation of Expenses per Audited Financial Statem Complete if the organization answered "Yes" on Form 990, Part IV, line 12a Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1 Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	2a 2b 2c 2d	th Expenses per I	Return 1 2e 3	n. 3,548,071. 1,204,551. 2,343,520.
1 2 d e 3 4 b c 5	t XII Reconciliation of Expenses per Audited Financial Statem Complete if the organization answered "Yes" on Form 990, Part IV, line 12a Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1 Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b	2a 2b 2c 2d	th Expenses per I	Return 1 2e 3 4c	n. <u>3,548,071.</u> <u>1,204,551.</u> <u>2,343,520.</u> 20,416.

lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

THE ORGANIZATION IS A NOT-FOR PROFIT CORPORATION AND IS EXEMPT FROM TAX

UNDER THE PROVISIONS OF INTERNAL REVENUE CODE SECTION 501(C)(3). THE

ORGANIZATION IS NOT CLASSIFIED AS A PRIVATE FOUNDATION. THE ORGANIZATION'S

2021, 2020, AND 2019 TAX YEARS ARE OPEN AND SUBJECT TO EXAMINATIONS BY THE

30

TAXING AUTHORITIES.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

LADDER IIP

SPECIAL EVENT/FUNDRAISING EXPENSES

PART XII, LINE 2D - OTHER ADJUSTMENTS:

SPECIAL EVENT/FUNDRAISING EXPENSES

232054 09-01-22

50,741. Schedule D (Form 990) 2022

50,741.

	LADDER					
Schedule D (Form 990) 2022 Part XIII Supplemental Infor	(F/K/A	CITY-WIDE	TAX ASSIST	ANCE PROGRAM) 36-4070692	Page 5
Part XIII Supplemental Infor	mation (cont	tinued)				
					Schedule D (Form 9	90) 2022
						,

31 2022.05090 LADDER UP (F/K/A CITY-WID 10008791

232055 09-01-22

08020429 765826 1000879.0

SCHEDULE G	Suppleme	ntal Informatio	on Regare	ding F	und	raisi	ng or Gaming A	ctiviti	es	OMB No. 1545-0047
(Form 990)							art IV, line 17, 18, o m 990-EZ, line 6a.	r 19, or	f if the	2022
Department of the Treasury			ch to Form							Open to Public
Internal Revenue Service			rm990 for i	nstructi	ions	and th	ne latest information			Inspection
Name of the organization		UP CITY-WIDE	TAX A	SSIS	TAN	ICE	PROGRAM)		mployer ic 36-407	lentification number 0692
Part I Fundrais							i Form 990, Part IV, li			
required to	complete this part	t.								
c Phone solicit d In-person sol 2 a Did the organizatio key employees liste	ions email solicitations ations licitations n have a written o ed in Form 990, Pa	or oral agreement w art VII) or entity in c	e So f So g So sith any indivi- connection v	olicitatic olicitatic pecial fu vidual (ir with pro	on of on of undra nclud	non-go govern ising e ing of onal fu	overnment grants nment grants events ficers, directors, trus indraising services?	ŗ	Ye	
b If "Yes," list the 10 compensated at le	÷ .	-	undraisers)	pursuar	nt to a	agreer	nents under which th	ne fund	raiser is to l	be
(i) Name and address or entity (fund	s of individual	(ii) Ac	tivity		(iii) fundra have cu or con contribu	istody trol of	(iv) Gross receipts from activity	to (or fu	mount paid retained by ndraiser d in col. (i)	(vi) Amount paid to (or retained by) organization
				,	Yes	No				
Total		1		I	I					
3 List all states in whi or licensing.	ch the organizatio	n is registered or li	censed to s	olicit co	ntribu	utions	or has been notified	it is ex	empt from I	registration

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990) 2022

232081 10-27-22

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_	edule rt I					
		3				
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
		of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,00. (d) Total events (add rough col. (a) through col. (b) Gross receipts 148,059.89,276.237,335. (event type) (total number) (d) Total events (add rough col. (a) through col. (b) Gross receipts 13,487.11,050.24,537. 237,335. (event type) (total number) (d) Total events (add rough col. (c)) Gross income (line 1 minus line 2) 134,572.78,226.212,798. 24,537. Gross income (line 1 minus line 2) 134,572.78,226.212,798. 24,656. Noncash prizes 1,347.1,309.2,656. 20,287.				
			(event type)	(event type)	(total number)	col. (c))
Revenue	1	Gross receipts	148,059.	89,276.		237,335.
	2	Less: Contributions	13,487.	11,050.		24,537.
	3	Gross income (line 1 minus line 2)	134,572.	78,226.		212,798.
	4	Cash prizes				
	5	Noncash prizes	1,347.	1,309.		2,656.
Direct Expenses	6	Rent/facility costs	13,338.			13,338.
irect E>	7	Food and beverages	20,287.			20,287.
Ц	8	Entertainment	5,478.			5,478.
	9	Other direct expenses		4,238.		
Da				000 Det N/ line 10 er		162,057.
10			answered res on Form	990, Part IV, Ilite 19, Or	reported more than	
				(b) Pull tabs/instant		(d) Total gaming (add
Revenue			(a) Bingo		(c) Other gaming	
leve						
ш —	1	Gross revenue				
ses	2	Cash prizes				
zpenses	3	Noncash prizes				
Direct E	4	Rent/facility costs				
	5	Other direct expenses				
			Yes %	Yes %	Yes %	
	6	Volunteer labor	No	No	Νο	
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)			
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)			
		er the state(s) in which the organization condu he organization licensed to conduct gaming a				Yes No
		No," explain:				
		re any of the organization's gaming licenses re Yes," explain:			year?	Yes No
5						
23208	2 10-	-27-22			Sche	dule G (Form 990) 2022

		LADDER						_
	edule G (Form 990) 2022				ASSISTANCE			
11	Does the organization conduct ga						Yes	No
12	Is the organization a grantor, bene to administer charitable gaming?						Yes	No
13	Indicate the percentage of gaming							
	The organization's facility						13a	%
	An outside facility							%
14	Enter the name and address of the	e person who p	prepares the organiz	ation's g	aming/special events	books and record	ds:	
	Name							
15a	Does the organization have a cont	ract with a thin	d party from whom	the orda	nization receives gam	ning revenue?	Yes	No
U	If "Yes," enter the amount of gami of gaming revenue retained by the		served by the organi. \$		\$	and the am	lount	
с	If "Yes," enter name and address of		·					
	,		,					
	Name							
	Address							
16	Gaming manager information:							
	Name							
	Gaming manager compensation	\$						
	Description of services provided							
	Director/officer	Employee	e 🗌	Independ	dent contractor			
17	Mandatory distributions:							
	Is the organization required under	state law to ma	ake charitable distri	butions f	rom the gaming proc	eeds to		
	retain the state gaming license?						Yes	No
b	Enter the amount of distributions r	-		ributed to	o other exempt organ	izations or spent i	n the	
Pa	organization's own exempt activitient of the second				d by Dart L line Ob. a		and Dart III, lines 0	0h 10h
1 4	15b, 15c, 16, and 17b, as						and Part III, lines 9,	90, 100,
	,,,,,							
23208	3 10-27-22						Schedule G (Forn	n 990) 2022
				34				

		LADDER	UP					
Schedule G	(Form 990) Supplemental Infor	(F/K/A	CITY-WIDE	TAX ASS	ISTANCE	PROGRAM)	36-4070692	Page 4
Part IV	Supplemental Infor	mation (cont	inued)					
	_						Schedule G (F	orm 990)
232084 04-01-2	2							

SC	HEDULE J	Compensation Information	I	OMB No. 1	545-004	47
(Fo	rm 990)	- For certain Officers, Directors, Trustees, Key Employees, and Highest		20	ດດ)
		Compensated Employees		20	22	
Dene	terrant of the Treasury	Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.		Open to	Publ	ic
	tment of the Treasury al Revenue Service	Go to www.irs.gov/Form990 for instructions and the latest information.		Inspe	ction	
Nam	e of the organizatio			identificatio		nber
		(F/K/A CITY-WIDE TAX ASSISTANCE PROGRAM)	36-4	<u>107069</u> 2	2	
Pa	rt I Question	s Regarding Compensation				
					Yes	No
1a	Check the appropr	ate box(es) if the organization provided any of the following to or for a person listed on Form	990,			
	Part VII, Section A,	line 1a. Complete Part III to provide any relevant information regarding these items.				
	First-class or o		nal use			
	Travel for com		sidence			
		cation and gross-up payments				
	Discretionary	spending account Personal services (such as maid, chauffer	ur, chef)			
b		on line 1a are checked, did the organization follow a written policy regarding payment or				
_				1b		<u> </u>
2	-	n require substantiation prior to reimbursing or allowing expenses incurred by all directors,				
	trustees, and office	rs, including the CEO/Executive Director, regarding the items checked on line 1a?		2		<u> </u>
~						
3		ny, of the following the organization used to establish the compensation of the organization's				
		ector. Check all that apply. Do not check any boxes for methods used by a related organizati	on to			
	·	ation of the CEO/Executive Director, but explain in Part III.				
		compensation consultant				
		ther organizations Approval by the board or compensation of	committee			
4	During the year di	any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing				
4	organization or a re					
а	-			4a		x
b		e payment or cnange-or-control payment? ceive payment from a supplemental nonqualified retirement plan?				X
	•	eive payment from an equity-based compensation arrangement?				X
Ŭ		nes 4a-c, list the persons and provide the applicable amounts for each item in Part III.				
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.				
5		on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	n			
	contingent on the r					
а	•					X
		ation?				X
		or 5b, describe in Part III.				
6	For persons listed	on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensatio	on			
	contingent on the r	net earnings of:				
а	The organization?			6a		X
		ation?				X
		or 6b, describe in Part III.				
7		on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments				
		nes 5 and 6? If "Yes," describe in Part III		7		X
8	Were any amounts	reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the	ne			
	initial contract exce	eption described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III		8		X
9		id the organization also follow the rebuttable presumption procedure described in				
		ז 53.4958-6(c)?		9		Ĺ
LHA	For Paperwork R	eduction Act Notice, see the Instructions for Form 990.	Scheo	dule J (Forn	n 990)	2022

232111 10-18-22

Schedule J (Form 990) 2022

(F/K/A CITY-WIDE TAX ASSISTANCE PROGRAM) 36-4070692

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	/-2 and/or 1099-MIS compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) PHYLLIS CAVALLONE	(i)	185,000.	0.	0.	6,637.	707.	192,344.	0
EXECUTIVE DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	<u>(ii)</u>							
	(i)							
	<u>(ii)</u>							
	(i)							
	<u>(ii)</u>							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	<u>(ii)</u>							
	(i) (ii)							
	(ii)							
	(i) (ii)							
	(i)							
	(i) (ii)							

	LADDER	UP
Schedule J (Form 990) 2022	(F/K/A	CI

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Schedule J (Form 990) 2022

SCHEDULE O	67	OMB No. 1545-0047					
(Form 990)	Supplemental Information to Form 990 or 990- Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.	2022					
Department of the Treasury Internal Revenue Service	partment of the Treasury Attach to Form 990 or Form 990-EZ.						
Name of the organization	LADDER UP (F/K/A CITY-WIDE TAX ASSISTANCE PROGRAM)		identification number				

FORM 990, PART VI, SECTION B, LINE 11B:

THE BOARD OF DIRECTORS REVIEWS THE FORM 990 FOR CLARITY AND ACCURACY BEFORE

IT IS FILED.

FORM 990, PART VI, SECTION B, LINE 12C:

WHEN LADDER UP SEEKS TO ENGAGE A NEW VENDOR, SEVERAL STEPS MUST BE TAKEN. FIRST, BECAUSE LADDER UP RECEIVES GOVERNMENT FUNDING, LADDER UP MUST CONSULT THE ILLINOIS DEBARRED VENDOR LIST TO ENSURE THAT THE VENDOR IS NOT BANNED BY THE STATE. ONCE A VENDOR HAS BEEN CLEARED, LADDER UP MAY PROCEED. IF THE VENDOR'S SERVICES EXCEED \$1,000, LADDER UP PERSONNEL MUST OBTAIN BIDS FROM THREE DIFFERENT CLEARED CONTRACTORS. THIS IS DONE TO ENSURE LADDER UP IS BEING CHARGED A FAIR, COMPETITIVE RATE. THE THREE BIDS MUST BE SUBMITTED TO THE EXECUTIVE DIRECTOR FOR REVIEW AND SELECTION OF THE VENDOR. IF THE SERVICES ARE OVER \$5,000, THE BOARD CHAIR MUST APPROVE THE PROPOSAL.

FORM 990, PART VI, SECTION B, LINE 15:

THE BOARD REVIEWS AND APPROVES THE ANNUAL BUDGET INCLUDING THE BUDGET FOR SALARIES AND WAGES. THE EXECUTIVE DIRECTOR'S COMPENSATION IS DETERMINED BASED ON THE REVIEW OF THE OUTSIDE EXPERTS AND SURVEYS. IT IS ALSO BASED ON THE ORGANIZATION'S PERFORMANCE, WHICH IS EVALUATED BY THE NUMBER OF CLIENTS SERVED, NUMBER OF VOLUNTEERS, DOLLARS RETURNED TO THE COMMUNITY, AND OVERALL IMPACT. THE EXECUTIVE DIRECTOR REVIEWS THE PERFORMANCE OF OTHER OFFICERS AND KEY EMPLOYEES AND AUTHORIZES THEIR COMPENSATION WITHIN THE BOARD-APPROVED BUDGET.

FORM 990, PART VI, SECTION C, LINE 19:

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 232211 10-28-22 Schedule O (Form 990) 2022

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Schedule O (Form 990) 2022 Name of the organization LADDER UP (F/K/A CITY-WIDE TAX ASSISTANCE PROGRAM)	Employer identification number 36-4070692
THE DOCUMENTS ARE AVAILABLE UPON REQUEST.	50-4070052
FORM 990, PART IX, LINE 11G, OTHER FEES:	
OTHER PROFESSIONAL FEES:	
PROGRAM SERVICE EXPENSES	255,993.
MANAGEMENT AND GENERAL EXPENSES	59,405.
FUNDRAISING EXPENSES	8,539.
TOTAL EXPENSES	323,937.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	323,937.
2 32212 10-28-22 4 0	Schedule O (Form 990) 20

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For Paperwork Reduction Act Notice, see the Instructions	for Form 990.

Schedule R (Form 990) 2022

Related Organizations and Unrelated Partnerships	

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Name of the organization

SCHEDULE R (Form 990)

LADDER UP

Go to www.irs.gov/Form990 for instructions and the latest information.

(F/K/A CITY-WIDE TAX ASSISTANCE PROGRAM)

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a)	(b)	(c)	(d)	(e)	(f)
Name, address, and EIN (if applicable)	Primary activity	Legal domicile (state or	Total income	End-of-year assets	Direct controlling
of disregarded entity		foreign country)			entity
CENTER FOR ECONOMIC PROGRESS - 36-3693728	HELP LOW-INCOME FAMILIES				
350 N. ORLEANS ST.	AND INDIVIDUALS ACCESS				
CHICAGO, IL 60654	FINANCIAL RESOURCES	ILLINOIS			LADDER UP
]				
]				
]				

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt Part II organizations during the tax year.

- 9 9 -							
(a) Name, address of related orga	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	cont	g) 512(b)(13) rolled tity?
				501(c)(3))		Yes	No
	-						
	-						
	-						
	-						

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Open to Public Inspection

Employer identification number

36-4070692

OMB No. 1545-0047

22

Schedule R (Form 990) 2022 (F/K/A CITY-WIDE TAX ASSISTANCE PROGRAM)

36-4070692 Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

		-					1				
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(I	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets		ortionate itions?	Code V-UBI amount in box 20 of Schedule	Genera manag partne	or Percentage ng ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes	lo
											_
										$\left \right $	<u> </u>
										+	
	1		1	1		1		L	1	<u> </u>	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	l contr	i) tion o)(13) rolled ity?
		country)		01 11 03 0		233013		Yes	No

Schedule R (Form 990) 2022 (F/K/A CITY-WIDE TAX ASSISTANCE PROGRAM)

	Part V	Transactions With Related Organizations.	Complete if the organization answered	"Yes" on Form 990, Part IV, line 34, 35b, or 36.
--	--------	--	---------------------------------------	--

Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		
	Gift, grant, or capital contribution to related organization(s)	1b		
	Gift, grant, or capital contribution from related organization(s)	1c		
	Loans or loan guarantees to or for related organization(s)	1d		
	Loans or loan guarantees by related organization(s)	1e		
f	Dividends from related organization(s)	1f		
g	Sale of assets to related organization(s)	1g		
h	Purchase of assets from related organization(s)	1h		
i	Exchange of assets with related organization(s)	1i		
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		
- 1	Performance of services or membership or fundraising solicitations for related organization(s)	11		
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m		
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		
	Sharing of paid employees with related organization(s)	10		
р	Reimbursement paid to related organization(s) for expenses	1p		
q	Reimbursement paid by related organization(s) for expenses	1q		
r	Other transfer of cash or property to related organization(s)	1r		
s	Other transfer of cash or property from related organization(s)	1s		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.			

	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
<u>(1)</u>				
(2)				
(3)				
<u>(4)</u>				
<u>(5)</u>				
(6)				

LADDER UP Schedule R (Form 990) 2022 (F/K/A CITY-WIDE TAX ASSISTANCE PROGRAM)

36-4070692 Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are partne 501(org	(f) Share of total income	(g) Share of end-of-year assets	(h Dispr tior alloca Yes	opor- ate tions?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) Genera manag partn Yes	l or Percel ^{ing} r? owne	k) entage ership

Schedule R (Form 990) 2022

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